

Inventory Control under Possible Delivery Perturbations in Physical Internet Supply Chain Network

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- 1 Introduction
- 2 State of the art
- 3 Two multi agent based Simulation models
- 4 Inventory control algorithm
- 5 Simulation Scenarios
- 6 The key performances indicators
- 7 Experimental results
- 8 Conclusion and Future works

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- 2 State of the art
- 3 Two multi agent based Simulation models
- 4 Inventory control algorithm
- 5 Simulation Scenarios
- 6 The key performances indicators
- 7 Experimental results
- 8 Conclusion and Future works

Introduction

✎ Logistics organizations are nowadays expected to be efficient, effective, and responsive while respecting other objectives such as sustainability and resilience.

✎ Sustainable supply chain management has become a crucial issue in recent years.

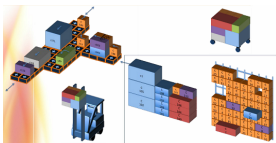


✎ The "Physical Internet" was proposed by Montreuil, B. (2010) as a solution to the global logistics sustainability grand challenge.

Introduction

↳ Inspired from the digital internet, the Physical Internet is defined as an **open and shared network** that interconnect independent logistics networks and services.

↳ The smart PI-containers, the PI-nodes and the PI-movers are **the key types of Physical Internet** are key economic driver for society.



Highlights

- The interest of the PI concept on resilience and sustainability in logistics management, when facing perturbations in delivery control model.
- **Two Multi agents based simulation models** have been proposed.

- 1 Introduction
- 2 State of the art
- 3 Two multi agent based Simulation models
- 4 Inventory control algorithm
- 5 Simulation Scenarios
- 6 The key performances indicators
- 7 Experimental results
- 8 Conclusion and Future works

Standardized of PI-components and functional design facilities

- Montreuil et al, (2012) provide the PI concepts and foundations similar to the Open Systems Interconnection (OSI) model for the Digital Internet.
- Montreuil et al.(2012) proposed an Open Logistics Interconnection (OLI) model for the Physical Internet.
- Lin et al. (2014) designed Physical Internet container sets.

Evaluate the performance of the physical internet on logistics

- Pach et al. (2014), Walha et al. (2014) and Chargui et al. (2018) studied the PI-containers' internal routing problem in PI-hubs (road-rail, road-road, etc).
- Pan et al. (2015) and Yang et al (2015) treated the external routing problem (PI-hubs interconnection).

The inventory control problem

- **Yang et al (2015)** : proposed a mathematical model for the inventory problem and a simulated annealing heuristic.
- **Pan et al (2015)** presented a simulation study for inventory control in the classical supply chain and the Physical Internet supply chain.
- **Yang et al (2017)** have proposed a multi-agent simulation model for the resilience of freight transportation in the Physical Internet while considering random disruptions at the hubs.

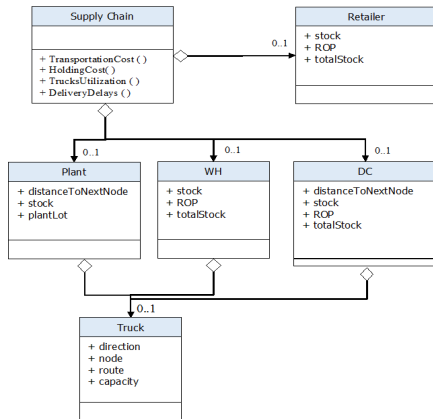
The scope

- Our research fits in the scope of **evaluating inventory control's performances while considering external perturbations in routes.**
- **Two multi-agent based simulation models** for both the classical and the Physical Internet supply chain are proposed.

- 1 Introduction
- 2 State of the art
- 3 Two multi agent based Simulation models**
- 4 Inventory control algorithm
- 5 Simulation Scenarios
- 6 The key performances indicators
- 7 Experimental results
- 8 Conclusion and Future works

Two multi agent based Simulation models

- Class diagram of the classical supply chain Network



Two multi agent based Simulation models

- Classical Supply chain Network designed for simulation



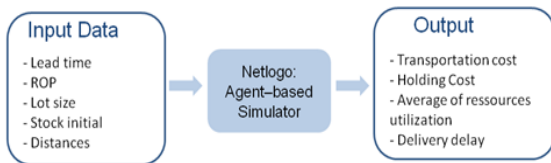
Two multi agent based Simulation models

- Physical Internet Supply chain Network designed for simulation



Two multi agent based Simulation models

- The main Input and Output data of the simulation process



- The **lead time** represents the time needed to deliver the goods to the customers.
- The **lot size** represents the quantity of product units used in the procurement process.
- The **reorder point (ROP)** represents a level of inventory which triggers a procurement order to replenish that particular inventory stock.

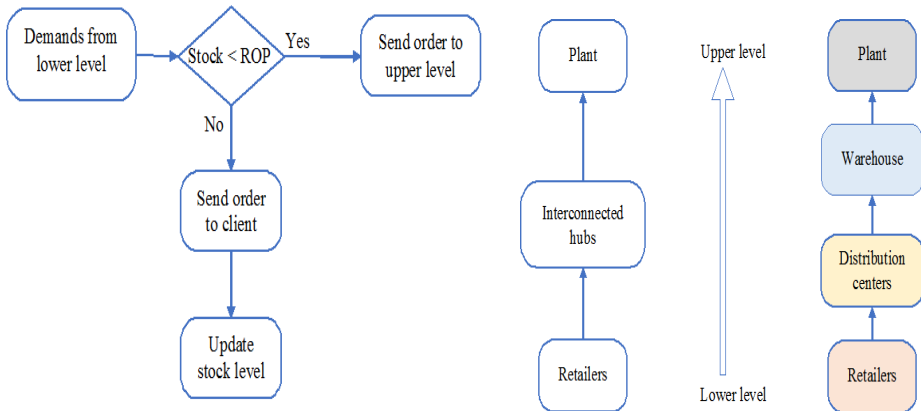
Plan

- 1 Introduction
- 2 State of the art
- 3 Two multi agent based Simulation models
- 4 Inventory control algorithm**
- 5 Simulation Scenarios
- 6 The key performances indicators
- 7 Experimental results
- 8 Conclusion and Future works

Inventory control algorithm

Classical Supply Chain

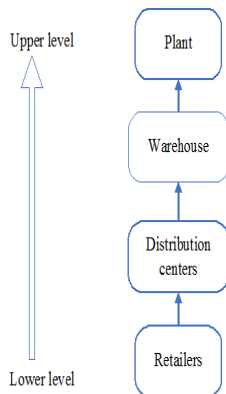
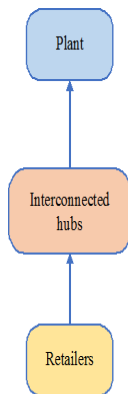
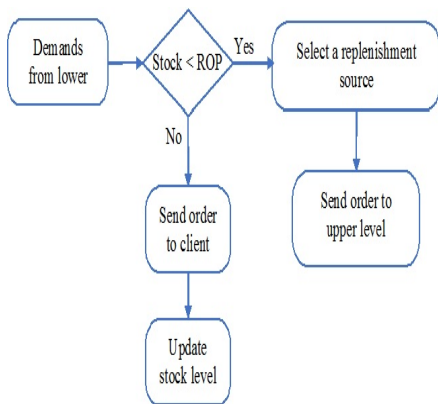
- the same proposed in Pan et al (2015)
- If the stock level is lower than the reorder point, an order of replenishment is sent to the upper level.



Inventory control algorithm

Physical Internet Supply Chain

- ✍ If the stock level is lower than the reorder point, there isn't only one upper level.
- ✍ The inventory model should select a **replenishment source** before sending the order.



- 1 Introduction
- 2 State of the art
- 3 Two multi agent based Simulation models
- 4 Inventory control algorithm
- 5 Simulation Scenarios**
- 6 The key performances indicators
- 7 Experimental results
- 8 Conclusion and Future works

- **Scenario 1 : Behavior with different number of trucks**
to integrate the change in the number of trucks and the capacity of each one.

| Number of trucks and Capacity Level | Low | Medium | High |
|-------------------------------------|----------|----------|---------|
| Low | (2, 20) | (2, 30) | (2, 40) |
| Medium | (5, 20) | (5, 30) | (5, 40) |
| High | (10, 20) | (10, 30) | (10,40) |

External Perturbation

↳ We suppose that each node have the **same number** of trucks with the **same capacity**. ↳ The low Medium level means that the node have 2 trucks with 30 capacity intern of number of pallets except retailers.

- Scenario 2 : Behavior with different retailers demands

Scenario that represents different types of retailer's strategy

| Type | Daily demand | Periodic demand | Random |
|--------------|---------------------|-----------------|--------------|
| Demand of R1 | Mean = 20, S.D. = 4 | UNIF(20,40) | Rand (0, 45) |
| Demand of R2 | Mean = 35, S.D. = 7 | UNIF(20,40) | Rand (0, 45) |

External Perturbation

- ✎ The two scenarios have been submitted to an **external perturbation** : incident is happen in the route that related two nodes.
- ✎ There are many type of perturbation's level that can occur :
 - The low, medium and high level (1 or 8 days delayed).

- 1 Introduction
- 2 State of the art
- 3 Two multi agent based Simulation models
- 4 Inventory control algorithm
- 5 Simulation Scenarios
- 6 The key performances indicators**
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- The Holding cost :

$$\text{HoldingCost} = \text{Volume} * \text{days} * p \text{ (€/day } m^3\text{)}$$

- ▶ The parameter p : refers the cost per day which is equal to 0.11 (€/day m^3) at the warehouse, distribution center and hub level and 0.165 (€/day m^3) at the Retailer's.
- ▶ The variable $days$ takes 1 value if stocks are present at a hub at day i , otherwise it takes 0.
- ▶ The parameter $unit$ is measured in a full pallet (which is $1.73 m^3$).

- The transportation Cost :

$$\text{TransportationCost} = \text{distance} * p \text{ (€ / km)}$$

- ▶ We suppose that there is full truckload transportation in the case of Fast Moving Consumer Goods FMCG supply chain.
- ▶ The parameter *distance* represents the distance traveled by the truck.
- ▶ The parameter *p* equals to 1.4 (euro/km) taken from Pan et al (2015).

The key performances indicators

- The trucks utilization

$$UtilisationRate = \frac{nbtrucks_{used}}{nbtrucks_{total}} * 100$$

- ▶ we suppose that each node have its own fleet of trucks.
- ▶ **The number of trucks used** is calculated as follows :

$$nbtrucks_{used} = \frac{ordered_{quantity}}{trucks_{capacity}}$$

- The average of utilization rate

$$AverageUtilizationRate = \frac{UR_{plant} + UR_{WH} + UR_{DC1} + UR_{DC2}}{4}$$

The key performances indicators

- The average of delivery delays

$$Average_{deliverytime} = \frac{\sum(deliverytime - leadtime)}{Number_{days}}$$

- ▶ The **deliverytime** is the real amount of time that goods take to arrive at their destinations.
- ▶ The **leadtime** is a predefined time needed to deliver the goods.

- 1 Introduction
- 2 State of the art
- 3 Two multi agent based Simulation models
- 4 Inventory control algorithm
- 5 Simulation Scenarios
- 6 The key performances indicators
- 7 Experimental results**
- 8 Conclusion and Future works

Experimental results

- Scenario 1 : varying number of trucks and capacities
 - In this case, the retailer's strategy demand is daily.

| Level | Holding Cost (euro) | | Transportation Cost (euro) | | Trucks Utilization (%) | | Average Delivery Delays | |
|----------|---------------------|-------|----------------------------|---------|------------------------|-------|-------------------------|-------|
| | CSC | PISC | CSC | PISC | CSC | PISC | CSC | PISC |
| (2, 20) | 69.1 | 52.3 | 2212.23 | 2085.79 | 48.62 | 47.52 | 0.02 | 0 |
| (2, 30) | 69.89 | 57.21 | 1582.93 | 1264.87 | 31.14 | 32.7 | 0.04 | 0 |
| (2, 40) | 71.82 | 52.64 | 1224.53 | 1501.47 | 21.72 | 19.87 | 0.16 | 0 |
| (5, 20) | 66.11 | 53.98 | 2315.37 | 2715.82 | 20.35 | 20.3 | 0.13 | 0.01 |
| (5, 30) | 69.27 | 69.36 | 1628.2 | 1527.2 | 12.84 | 12.84 | 0.1 | 0 |
| (5, 40) | 69.24 | 66.98 | 1342.6 | 1342.6 | 9.5 | 10.24 | 0.05 | 0 |
| (10, 20) | 65.66 | 45.76 | 2398.9 | 2808.9 | 10.49 | 10.49 | 0.2 | 0.009 |
| (10, 30) | 75.14 | 74.34 | 1353.8 | 1214.8 | 5.32 | 4.79 | 0.26 | 0 |
| (10, 40) | 66.45 | 56.45 | 1452.73 | 1172.73 | 5.12 | 4.08 | 0.33 | 0 |

Interpretation

⇒ **Improvements** in different KPI values due to the new connections related between hubs. ⇒ When testing the low high level (2, 40), **the holding cost** is decreased from 71.82 euro to 52.64 euro ⇒ **The average of delivery delays** is around to zero. In fact, the physical internet paradigm allows new routes between logistics centers

Experimental results

- Scenario 2 : varying retailer's strategy demand

✎ The low high level in term of combination (truck, capacity) is used (20, 40).

| Level | Holding Cost | | Transportation Cost | | Trucks Utilization | | Delivery | |
|-----------------|--------------|-------|---------------------|---------|--------------------|-------|----------|------|
| | CSC | PISC | CSC | PISC | CSC | PISC | CSC | PISC |
| Daily Demand | 71.13 | 59.1 | 1288 | 1207.3 | 22.7 | 19.65 | 0.18 | 0 |
| Periodic Demand | 56.94 | 48.3 | 1878.33 | 1645.32 | 33.32 | 28.89 | 0.06 | 0 |
| Random Demand | 102.92 | 98.45 | 95.67 | 76.23 | 1.779 | 2.69 | 0.17 | 0 |

Interpretation

- ➡ **Main improvements** are performed in daily demands. In fact the holding cost is reduced from 71.13 euro to 59.1 euro.
- ➡ The **The transportation cost** is reduced from 1288 euro to 1207.3 euro.
- ➡ The **average of delivery delays** is around to zero in the physical internet supply chain when facing perturbations in routes.

- 1 Introduction
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- 4 Inventory control algorithm
- 5 Simulation Scenarios
- 6 The key performances indicators
- 7 Experimental results
- 8 Conclusion and Future works

● Conclusion

- ▶ **Two multi-agent simulation models** were developed to test the performance of both the classical and the Physical Internet supply chain.
- ▶ **KPI used** : transportation cost, holding cost, resources utilization and delivery delay.
- ▶ Different scenarios have been performed by varying the number of trucks and their capacities, the retailers' demand strategies and the level of perturbations.
- ▶ The results showed that the physical Internet supply chain is more efficient compared to classical supply chain.
 - **The Holding cost, the transportation cost, the average truck utilization and the average of delays are improved.**

● Interesting direction for future researches

- ▶ The simulation of the effect of PI on SCN composed from **many plants** and **grouping centers** while considering various types of products and **external routing constraints** for trucks between hubs while considering perturbations and time windows.

Thank You For Your Attention...

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