

# From the Digital Internet to the Physical Internet: A conceptual framework with a simple network model

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**What is the Physical Internet (PI)?**

# The PI was initiated to...



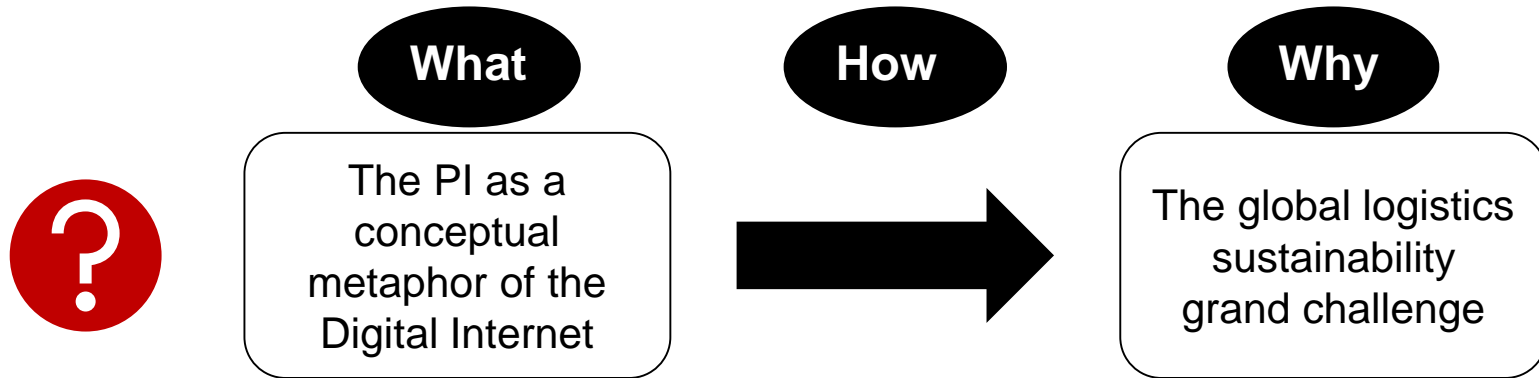
The global  
logistics  
sustainability  
grand challenge<sup>[1]</sup>

Transport air, congestion in  
cities, pollutions, new IT  
technologies are not fully  
utilized, etc.

- The Information highway gets physical, the future of logistics (Mervis et al. 2014)
- ALICE, Horizontal 2020

[1] Montreuil, B. 2011. "Toward a Physical Internet: Meeting the Global Logistics Sustainability Grand Challenge." *Logistics Research* 3 (2–3): 71–87.

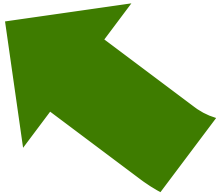
# What is missing in the PI research



- How will PI contribute to improve sustainability? (Sternberg and Norrman, 2017)
- The implementation of PI remains a challenge (Cimon, 2014; Treiblmaier et al., 2016)

# Our contribution

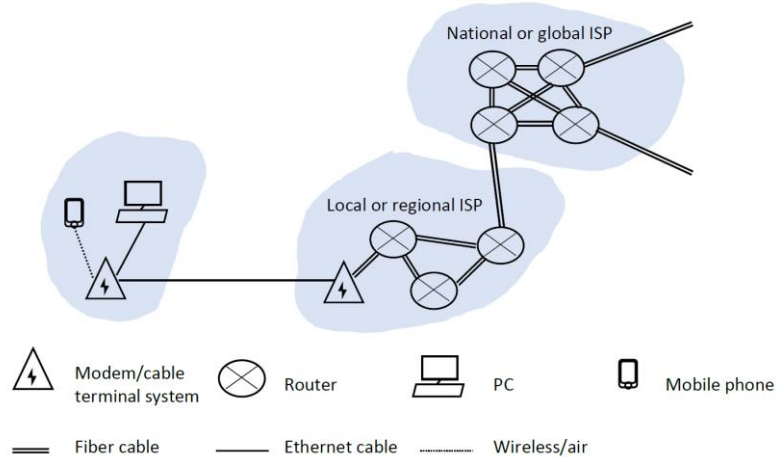
A simple network model as a first step to support the implementation of the PI



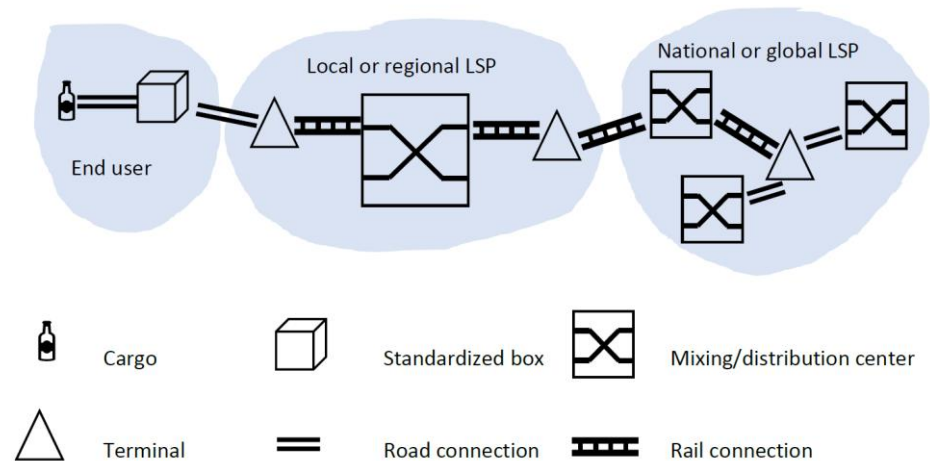
- A study of the PI on the basis of the Digital Internet (DI)
- Similarities and differences between the DI and the PI
- A simple network model of the PI
- Analysis and simple heuristic of the model
- Use the model to support PI implementation: a simple case study

# Similarities in the network structure

## The Digital Internet



## The Physical Internet



# Differences between the DI and the PI

## The Digital Internet

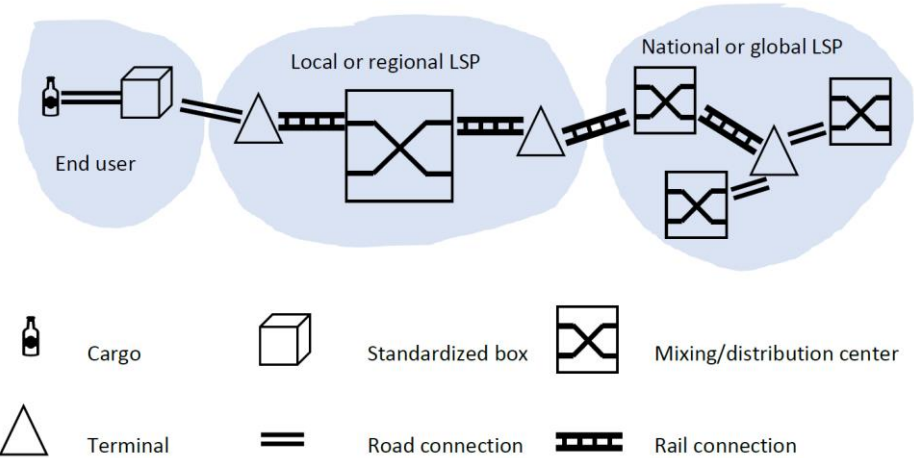
- Digital signals (0/1) in standardized packets
- Near-light transmission speed
- Trivial transmission cost
- *The reachability problem*: how to transmit from A to B

## The Physical Internet

- Physical objects in standardized boxes
- Lead time of transport modes
- Substantial transportation cost
- *The reachability problem*: how to ship from A to B
- ***The optimality problem***: how to optimize cost, lead time, etc. dynamically

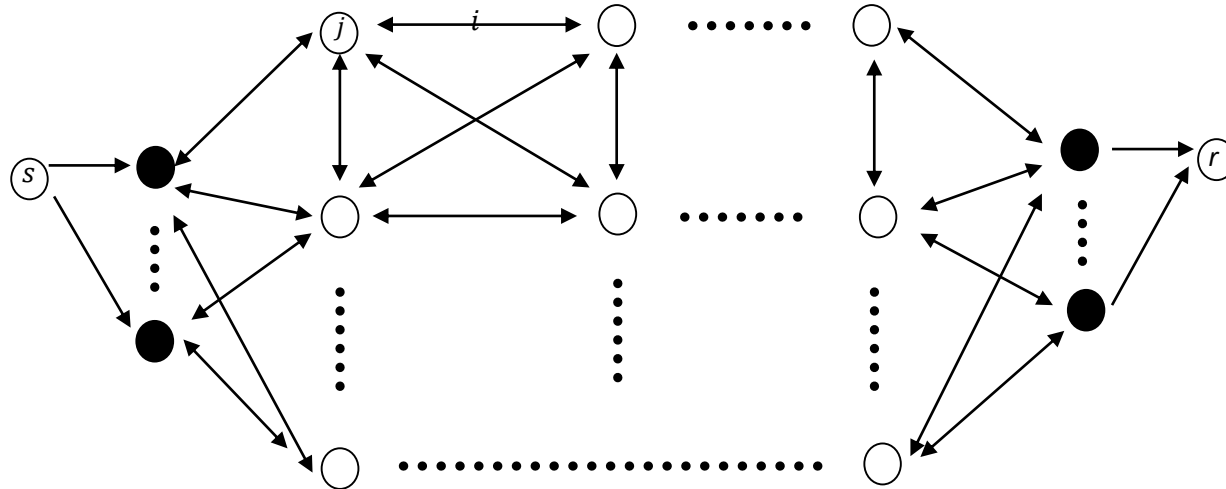
# A PI model should incorporate...

- A huge number of participants
- A network with a topology
- Each participant has its weight in cost, lead time, etc.
- Dynamic weights and topology
- Reachability and optimality problems can be analyzed



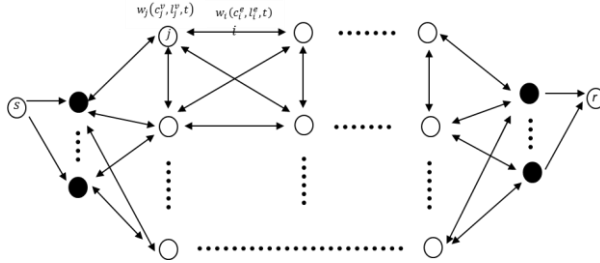


# The simple network model of the PI

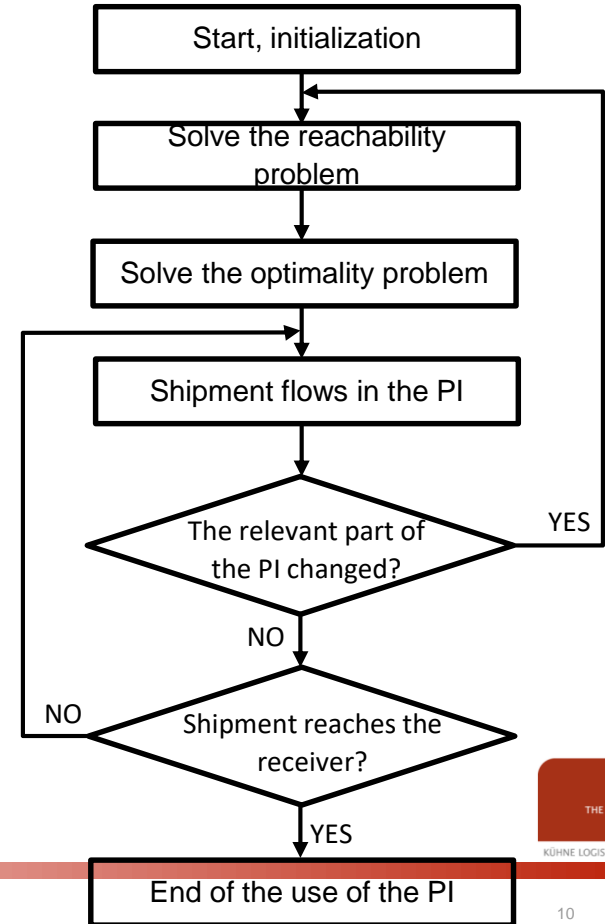


- A graph with nodes (logistics centers) and arcs (transport connections)
- Each node/arc is associated with a weight vector  $w$ . The elements of the vectors represent the cost, lead time, timing, etc.
- Cost/lead time minimization from  $s$  to  $r$ , subject to (dynamic) constraints and topology

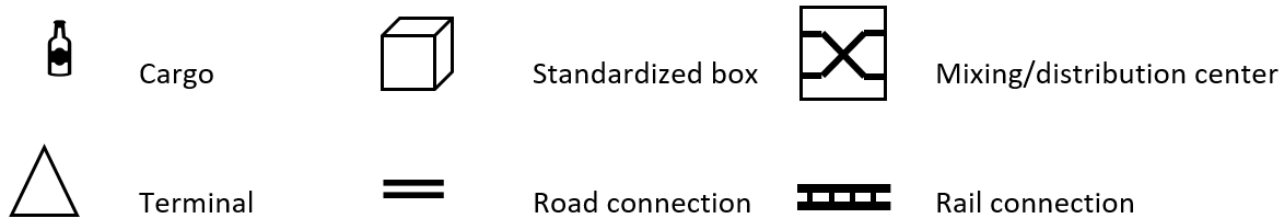
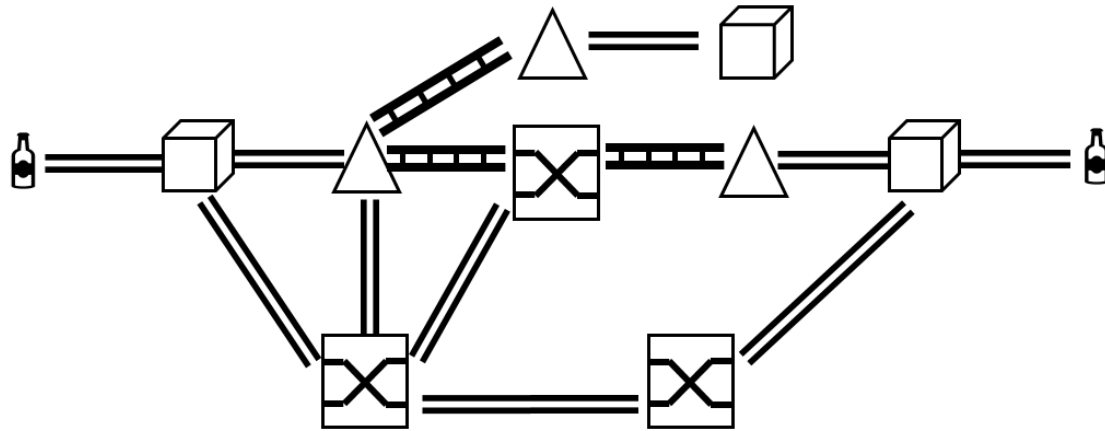
# Model analysis and solution



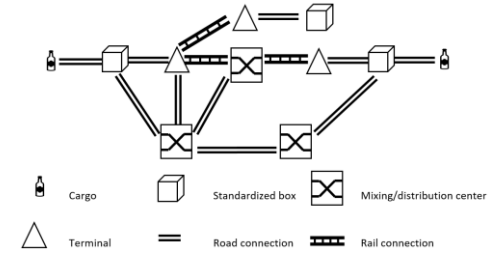
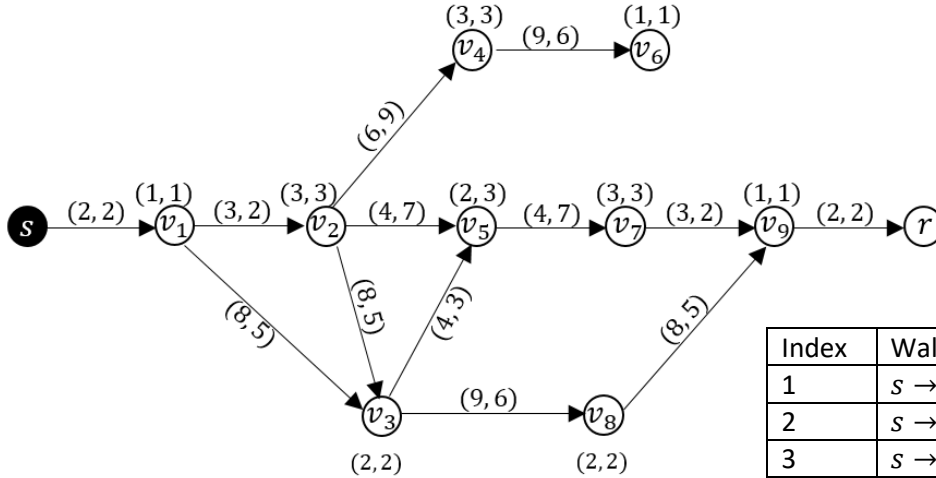
- Only to minimize total logistics cost: the classical travelling salesman problem (TSP)
- Only to consider delays in the network flow due to capacity constraints: the classical traffic assignment problems (TAP)
- To combine both TSP and TAP in a time-dependent network, which is larger than any transportation problems studied so far?
- Our first heuristic



# A simple case study



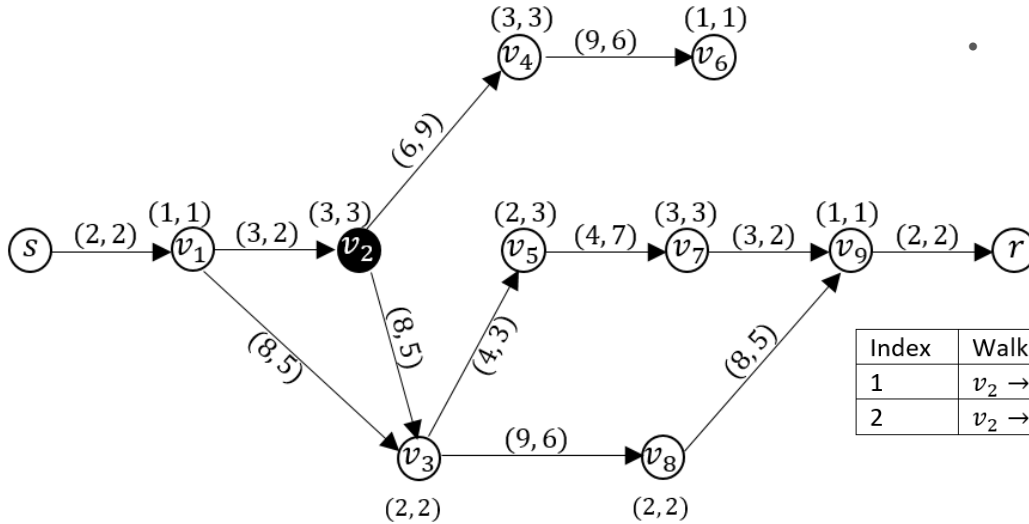
# Our PI model



Index	Walk from vertex $s$ to vertex $r$	Total cost	Total lead time
1	$s \rightarrow v_1 \rightarrow v_2 \rightarrow v_3 \rightarrow v_5 \rightarrow v_7 \rightarrow v_9 \rightarrow r$	38	36
2	$s \rightarrow v_1 \rightarrow v_2 \rightarrow v_3 \rightarrow v_8 \rightarrow v_9 \rightarrow r$	41	31
3	$s \rightarrow v_1 \rightarrow v_2 \rightarrow v_5 \rightarrow v_7 \rightarrow v_9 \rightarrow r$	23*	33
4	$s \rightarrow v_1 \rightarrow v_3 \rightarrow v_5 \rightarrow v_7 \rightarrow v_9 \rightarrow r$	32	31
5	$s \rightarrow v_1 \rightarrow v_3 \rightarrow v_8 \rightarrow v_9 \rightarrow r$	35	26*

- Walk 3 is the current cost-minimization route
- Walk 5 is the current lead-time-minimization route

# After a change of the PI structure



- The connection between  $v_2$  and  $v_5$  is broken when the shipment reaches  $v_2$

Index	Walk from $v_2$ to $r$	Total cost	Total lead time
1	$v_2 \rightarrow v_3 \rightarrow v_5 \rightarrow v_7 \rightarrow v_9 \rightarrow r$	38*	36
2	$v_2 \rightarrow v_3 \rightarrow v_8 \rightarrow v_9 \rightarrow r$	41	31*

- Walk 1 is the current cost-minimization route
- Walk 2 is the current lead-time-minimization route

# Summary

- **A model to support PI implementation**
- **Understand the Physical Internet from the Digital Internet**
  - **Reachability problem**
  - **Optimality problem**
- **A simple PI model**
  - **Graph theory**
  - **Solution heuristics**
- **A simple case study**

## **6<sup>th</sup> International EurOMA, March, 2019 Gothenburg, Sweden**

- **Sustainable Operations and Supply Chain Management**
- **Abstract submission deadline: 9/Nov/2018**



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